D.P.U. 93-48

Application of Western Massachusetts Electric Company, under the provisions of G.L.c. 164, § 94G(a), for approval by the Department of Public Utilities of the Company's annual performance program relating to fuel procurement and use.

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FOR: WESTERN MASSACHUSETTS ELECTRIC COMPANY

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I. INTRODUCTION

On March 1, 1993, pursuant to G.L. c. 164, § 94G(a), Western Massachusetts

Electric Company ("WMECo" or "Company") submitted a petition to the Department requesting approval of proposed generating unit performance goals for the period June 1, 1993 through May 31, 1994. Section 94G(a) requires each electric company to file with the Department annual performance programs that provide for the efficient and cost-effective operation of its generating units. Each company's performance program must include proposed unit and system performance goals for availability factor ("AF"), equivalent availability factor ("EAF"), capacity factor ("CF"), forced outage rate ("FOK"), and heat rate ("HR").

Pursuant to notice duly is sued, the Department conducted a hearing on the Company's petition on May 19, 1993, during which the Company offered as evidence the Company's initial filing, marked as Exhibit WM-1. The Department entered into evidence Exhibit WM-1 and the Company's responses to the Department's sixinformation requests, marked as Exhibit DPU-1 through Exhibit DPU-6.

II. WMECO'S SUPPLY-SIDE PORTFOLIO

The Company exclusively owns and operates West Springfield 3, a 107 MW fossil unit, and three jet units: Doreen 10 (18.5 MW); Woodland Road 10 (18.5 MW); and West Springfield 10 (19.2 MW) (Exh. DPU-3). WMECo owns 19.0 percent (125.3 MW) of Millstone 1, a 660 MW nuclear unit; 19.0 percent (166.2 MW) of Millstone 2, a 875 MW nuclear unit; and 12.2 percent (140.6 MW) of Millstone 3, a 1149 MW nuclear unit. All

three Millstone units are owned and operated by Northeast Utilities ("NU")¹ (<u>id.</u>). The Company also owns 19.0 percent (51.3 MW) of each of four 270 MW pumped storage units, Northfield 1, 2, 3, and 4 (id.).

Under a Li fe-of-the-uni t contract WMECo recei ves 9.5 percent (56.1 MW) of the output from Connecti cut Yankee, a 590 MWnuclear uni t, whi chi s owned and operated by Connecti cut Li ght and Power Company; 2.3 percent (11.7 MW) from Vermont Yankee, a 520 MWnuclear uni t, owned and operated by Vermont Yankee Nuclear Power Corporati on; and 2.7 percent (23.7 MW) from Mai ne Yankee, a 880 MW nuclear uni t, owned and operated by Central Mai ne Power Company (i.d.). The remai nder of the Company's supply purchases comes from small power producers, such as Spri ngfi eld (6.0 MW) and Masspower (54.0 MW) (Exh. WM-1, at 4).

For the purpose of di sti ngui shi ng those uni ts that contri bute most to system costs, performance programs i denti fy major and mi nor uni ts. Major uni ts are uni ts whi ch contri buted at least fi ve percent of the system generati on (as measured i nmegawatt-hours) i n any of the previ ous three years, or uni ts i n whi ch the Company has at least a 100 megawatt enti tlement. Any uni t that does not quali fy as a major uni t is a mi nor uni t. The Company's major uni ts are Connecti cut Yankee; Mi II stone 1, 2, and 3; Mai ne Yankee; and West Spri ngfi eld 3 (i d. at 9).

III. THE COMPANY'S PROPOSED GOALS

The Company proposed goals for Connecticut Yankee; Millstone 1, 2, and 3; Vermont Yankee; Maine Yankee; Northfield 1, 2, 3, and 4; West Springfield 3 and 10;

WMECoisa wholly owned subsidiary of NU of Hartford, Connecticut, a public utility holding company.

Doreen 10; and Woodland Road 10 (Exhs. WM-1, at 2; DPU-5, at 3²). WMECo submitted proposed goals for its major and minor units that were calculated in a manner that was generally consistent with the methodologies approved in the Company's last performance program (Exhs. WM-1, at 31; DPU-4). See Western Massachusetts Electric Company, D.P.U. 92-66, at 2-4 (1992).

Under the Company's goals proposal, the EAF goals for major and minor units were set at values corresponding to each unit's Target Unit Availability ("TUA"), the availability targets that the New England Power Pool ("NEPOOL") sets for each member utility's units under its Performance Incentive Program. Indeveloping its proposed goals, the Company used the TUAs approved by the New England Power Supply Planning Committee ("NEPLAN") and adopted by the NEPOOL Executive Committee in January, 1993 (Exh. DPU-5, at 5-10).

The Company calculated the remaining performance goals (<u>i.e.</u>, AF, CF, FOR, and HR) in accordance with the major unit methodology approved in previous proceedings, regardless of whether units met the major or minor unit criteria (Exh. WM-1, at 31). The

Exhi bi t DPU-5 i ncorporates the Company's revi sed goal proposal.

AF goals were derived by adding to the EAF goal the ratio of average annual equivalent derated hours for the last three years to average annual periodhours (Exh. WM-1, at 31). CF goals were derived by multiplying the ratio of the three-year average CF to the three-year average EAF by the EAF goal (<u>id.</u>). FOR goals were derived by dividing projected FOH by the sum of projected FOH and SH (<u>id.</u>). Projected FOH were developed by dividing the three-year average FOH by the three-year average PH, then multiplying by the PH in the performance year (<u>id.</u>). Projected SH were developed by calculating the ratio of three-year average SH to three-year average AH and multiplying that ratio by the AF goal, then by PH in the performance year (<u>id.</u>). HR goals were set at the best (lowest) annual HR obtained during the previous three years (<u>id.</u>).

Companyalsocalculated system goals in a manner consistent with the methodology that has been approved by the Department in previous proceedings (Exh. DPU-4).

IV. ANALYSIS AND FINDINGS

The Department has reviewed the Company's goals proposal and finds that it includes all the units that should be included in the Company's goal-setting proposal. The Department also finds that proposed goals for major and minor units were calculated in a manner consistent with the methodologies approved by the Department in D.P.U. 92-66.

In D.P.U. 92-66, the Department found that several advantages would result if goals were adopted based on NEPOOL TUAs: (1) the methodology would produce the same EAF goal for generating units included in more than one company's supply portfolio; and (2) the methodology would reduce the time, effort, and expense incurred by a company in preparing goal-setting filings and by the Department in reviewing those filings. Western Massachusetts Electric Company, D.P.U. 92-66, at 3-4 (1992).

In this proceeding, the Department reaffirms its findings in D.P.U. 92-66 and finds that the efficient and effective administration of WMECo's performance program is best served by the goals proposal submitted by the Company in Exhibits WM-1 and DPU-5. The Department approves the goal-setting methodologies implicitin that proposal, and the resultant unitand system performance goals, as identified in Exhibit DPU-5. The approved

System goals for EAF, AF, CF, FOR, and HR were developed from the wei ghted averages of the goals for the individual units (Exh. DPL4). The weighting factor for each unit was the ratio of unit to system generation as projected during the performance year (<u>id.</u>). Projected generation for each unit was calculated by multiplying the Company's entitlement in each unit's capacity by its CF goal (<u>id.</u>). Projected system generation was calculated as the sum of projected unit generations across the system (<u>id.</u>). For the system HR goal calculation, the weighting factor for each fossil and nuclear unit was developed as a ratio of unit to system generation, excluding the Company's hydrofacilities, Northfield Units 1 through 4 (<u>id.</u>).

WMECounitandsystem goals based on NEPOOL TVAs are identified in Table 1 attached to this Order.

V. ORDER

Accordingly, after due notice, hearing, and consideration, it is

ONDERED: That the generating unit and system performance goals for Western Massachusetts Electric Company for the period June 1, 1993 through May 31, 1994, shall be those contained in Table 1 attached to this Order; and it is

FUNTHER ONDERED: That, as part of its next performance filing, the Company shall submit potential performance goals based on NEPOOLTUAS effective at that time, and shall comply with the requirements set forth in this Order; and it is

FURTHER ORDERED: That, pursuant to G.L. c. 164, § 94G and § 2.6(b) of the Department's performance program gui delines, dated December 8, 1981, the Company shall report on its progress under the annual performance program with each filing made pursuant to these guidelines; and it is

FURTHER ORDERED: That the Company shall file its next performance program goals by March 1, 1994, and the next performance period shall run from June 1, 1994 through May 31, 1995.

By Order of the Department,